



Appendix 4C Quarterly Activity Report

Quarter ended 30 June 2025

Cash used in operations of \$192k.

The cash used in operating activity noted in the attached 4C report of \$192k was stated after the effect of the prepayment of \$311k to our overseas manufacturers that was needed to secure the supply of products now ordered by On-Site Rentals. Without this prepayments we would have reported an operating activity cash surplus for the quarter of \$119k.

Successful settlement of the Road Safety Rentals (RSR) asset sale.

The RSR sale was settled on schedule on 1 May 2025 with the deposit of the contract amount less transferring employee entitlements, related asset finance debts and an amount of \$390k withheld pending repairs to some of the assets. That withheld amount was received in full in early July following the required minor repair work.

Repayment of Term loan and overdraft.

Following the RSR sale settlement, we fully repaid the CBA term loan and the overdraft as those credit facilities will no longer be needed. We have however retained the \$75k corporate credit card facility.

Payment of dividend.

As outlined when the RSR sale contracts were signed the proposed 10 cent fully franked dividend amounting to \$4.371m was paid in May 2025 from the profit on sale of the RSR business assets.

Over \$3.5m in cash reserves.

After payment of the dividend and the orderly settlement of creditors and sale related costs the group has \$3.5m in cash at the end of the 2025 financial year. This position was added to with the receipt in early July of the withheld \$390k as noted above.

Exercise of a 5 year option to extend our Pakenham lease.

The lease of our Pakenham premises has a number of 5 year options. Following an independent rental valuation we have exercised our next 5 year option. This will lock in the current premises until late 2030.

Product sales to On-site.

The sale contract has a condition that the buyer, On-site Rentals, would purchase from us at least \$3 million in products within a year of the settlement date. To date On-site Rentals have ordered \$2.9m with \$169k of those orders delivered in this quarter, with the balance within the first half of the 2026 financial year.

Orders for Rapid Stop portable pedestrian protection barrier.

The directors are pleased to note two orders totalling over \$200k have been received from major local government customers. This is a welcome return of demand for this unique barrier designed to protect pedestrians from vehicles during major street events.

Recruiting of contract CFO and Company Secretary.

In the lead up to the sale of the RSR Business Assets the positions of CFO and Company Secretary were performed by the two non executive directors on an interim basis. The directors are pleased that this temporary arrangement has been finalised with the appointment of experienced contractors to those roles.

Authorised for release by the Board of Saferoads Holdings Ltd on 28 July 2025.

Enquiries to David Ashmore, Chairman 0418 155 500

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

Saferoads Holdings Limited

ABN

81 116 668 538

Quarter ended ("current quarter")

30 June 2025

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (12 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	2,868	12,428
1.2 Payments for		
(a) research and development	-	(10)
(b) product manufacturing and operating costs	(1,653)	(5,403)
(c) advertising and marketing	(21)	(176)
(d) leased assets		
(e) staff costs	(524)	(2,885)
(f) administration and corporate costs	(509)	(2,052)
1.3 Dividends received (see note 3)		
1.4 Interest received		
1.5 Interest and other costs of finance paid	(42)	(255)
1.6 Income taxes paid	-	2
1.7 Government grants and tax incentives	-	8
1.8 Other (provide details if material)	-	20
- deposits paid to supplier	(311)	(311)
1.9 Net cash from / (used in) operating activities	(192)	1,366
2. Cash flows from investing activities		
2.1 Payments to acquire or for:		
(a) entities		
(b) businesses		
(c) property, plant and equipment	-	(23)
(d) investments		
(e) intellectual property	-	(32)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
2.2	(f) other non-current assets Proceeds from disposal of: (a) entities (b) businesses (c) property, plant and equipment (d) investments (e) intellectual property (f) other non-current assets		
2.3	Cash flows from loans to other entities		
2.4	Dividends received (see note 3)		
2.5	Other (provide details if material)		
2.6	Net cash from / (used in) investing activities	9,103	9,048

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)		
3.2	Proceeds from issue of convertible debt securities		
3.3	Proceeds from exercise of options		
3.4	Transaction costs related to issues of equity securities or convertible debt securities		
3.5	Proceeds from borrowings		
3.6	Repayment of borrowings	(976)	(2,187)
3.7	Transaction costs related to loans and borrowings		
3.8	Dividends paid	(4,371)	(4,371)
3.9	Other (provide details if material)		
3.10	Net cash from / (used in) financing activities	(5,347)	(6,558)

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	(70)	(362)
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(192)	1,366
4.3	Net cash from / (used in) investing activities (item 2.6 above)	9,103	9,048

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	(5,347)	(6,558)
4.5	Effect of movement in exchange rates on cash held		
4.6	Cash and cash equivalents at end of period	3,494	3,494

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	1,494	-
5.2	Call deposits	2,000	-
5.3	Bank overdrafts	-	(70)
5.4	Other (provide details)		
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	3,494	(70)

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	267
6.2	Aggregate amount of payments to related parties and their associates included in item 2	
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

The amount at item 6.1 includes gross salary and superannuation payments to the Managing Director and General Manager \$150k, Non-executive Directors fees of \$33k, Payments for CFO & Company Secretarial services undertaken by the Non-executive Directors of \$62k. Payments totalling \$22k were also made at normal commercial rates and conditions for manufacturing materials and engineering services to an entity related to the Managing Director. The Managing Director received no direct benefit from these related entity payments.

7.	Financing facilities <i>Note: the term “facility” includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>	Total facility amount at quarter end \$A’000	Amount drawn at quarter end \$A’000																												
7.1	Loan facilities	-	-																												
7.2	Credit standby arrangements: - Charge Card	75	1																												
7.3	Other (please specify): - Motor Vehicle finance contracts	102	102																												
7.4	Total financing facilities	177	103																												
7.5	Unused financing facilities available at quarter end		74																												
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.																														
	<table><tr><th>Lender</th><th>Product Facility</th><th>Limit</th><th>Utilised</th><th>Available</th><th>Interest Rate</th><th>Maturity</th></tr><tr><td>CBA Capital Finance</td><td>Charge Card Vehicle Finance</td><td>\$75,000</td><td>\$670</td><td>\$74,330</td><td>17.99%</td><td>N/A</td></tr><tr><td></td><td></td><td>\$102,000</td><td>\$102,000</td><td>-</td><td>7.35%</td><td>Jan 2028</td></tr><tr><td colspan="2"></td><td>\$177,000</td><td>\$102,670</td><td>\$74,330</td><td colspan="2"></td></tr></table>	Lender	Product Facility	Limit	Utilised	Available	Interest Rate	Maturity	CBA Capital Finance	Charge Card Vehicle Finance	\$75,000	\$670	\$74,330	17.99%	N/A			\$102,000	\$102,000	-	7.35%	Jan 2028			\$177,000	\$102,670	\$74,330				
Lender	Product Facility	Limit	Utilised	Available	Interest Rate	Maturity																									
CBA Capital Finance	Charge Card Vehicle Finance	\$75,000	\$670	\$74,330	17.99%	N/A																									
		\$102,000	\$102,000	-	7.35%	Jan 2028																									
		\$177,000	\$102,670	\$74,330																											
	The bank facilities are secured by a registered charge over certain assets and undertakings.																														

8.	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	(192)
8.2	Cash and cash equivalents at quarter end (item 4.6)	3,494
8.3	Unused finance facilities available at quarter end (item 7.5)	
8.4	Total available funding (item 8.2 + item 8.3)	3,494
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	18
<p><i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i></p>		
8.6	<p>If item 8.5 is less than 2 quarters, please provide answers to the following questions:</p> <p>8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?</p> <p>Answer:</p>	

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer:

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer:

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date:28 July 2025.....

Authorised by: ...Board of Directors.....
(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.