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This Presentation contains certain information and statements which constitute "forward-looking information", within the meaning of applicable securities laws (collectively referred to herein as "forward-looking statements"). Forward-looking statements are statements that are not historical facts and are generally, but not always, identified by the use of words such as "will", "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "rontinues", "rontinue

#### SPECIFIC FORWARD-LOOKING STATEMENTS

All statements in this Presentation, other than statements of historical facts, that address future events, developments or performance that Champion expects to occur are forward-looking statements. These statements may include, but are not limited to, Management's expectations regarding; the project to upgrade the Bloom Lake iron or econcentrate to a higher previous thin with lower containing and approvals, economic and related benefits, pellet later in one, re-the project's pellet feed in one or, the project's pellet feed in one or, the project's pellet feed in one or, the project state that he project the Kami Project, the Campine previous previous

#### DEEMED FORWARD-LOOKING STATEMENTS

Statements relating to "reserves" or "resources" are deemed to be forward-looking statements as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described exist in the quantities predicted or estimated and that the reserves can be profitably mined in the future. Actual reserves and resources may be greater or less than the estimates provided herein. Refer also to "Uncertainty of Mineral Resource and Mineral Resource and Mineral Resource stimates" in section 25 – Risk Factors of the Company's management's discussion and analysis for the financial year ended March 31, 2025 (the "2025 MDEA")

#### RISKS

Although Champion believes the expectations expressed in such forward-looking statements are based or reasonable assumptions, such forward-looking statements in or implied by forward-looking statements in original by such forward-looking statements. Experiments to differ materially from those expressed in or implied by such forward-looking statements. Excitors that could cause the actual results to differ materially from those expressed in or implied by such forward-looking statements. Factors that could cause the actual results to differ materially from those expressed in or implied by forward-looking statements. Factors that could cause the forward-looking statements in originally from those expressed in original to result in original to a continuous development or processes to operate as anticipated, delays in obtaining governmental approvals, necessary permitting or in the completion of development or construction activities the results of feasibility and other studies; changes in the assumptions used to prepare feasibility and other studies; project delays; geopolitical events, and the effects of catastrophes and public health crises on the global economy, the iron ore market and Champion's operations; as well as those factors discussed in the section entitled. Takks of the Company's 2025 Annual Report and in the 2025 MDEA, available under the Company's profitor was additionable under the Company's profitor was additionable under the Company's profitor was additionable under the Company's profitor was anticipated in such forward-looking statements. Accordingly, readers should not place undure reliance to refuse the company's profitor was additionable under the company's profitor was a contracted to the company's profitor was additionable under the company's profitor was a contracted to the company's profitor was a contracted to the company's profitor was a contracted to

#### ADDITIONAL UPDATES

All of the forward-looking statements contained in this Presentation are given as of the date hereof or such other date or class specified in the forward-looking statements and are based upon the opinions and estimates of Champion's Management and information available to Management as at the date hereof. Champion disclaims any intention or obligation to update one or more forward-looking statements, which is a contraction of the wind forward-looking statements, on inference should be drawn that it will make additional updates with respect to those or other forward-looking statements. Champion cautions that the foreagoing list of risks and uncertainties is not exhaustive. Readers should carefully consider the above factors as well as the uncertainties they represent and the risks they entail.

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Certain financial measures used by the Company to analyze and evaluate its results are non-IFRS financial measures or ratios and supplementary financial measures. Each of these indicators is not a standardized financial measure under the IFRS and might not be comparable to similar financial measures used by other issuers. These indicators are intended to provide additional information and should not be considered in isolation or as a substitute for measures used by other issuers. The non-IFRS and other financial measures included in this Presentation are total cash cost, aik-in sustaining cost ("AISC"), earnings before, income and mining taxes, net finance costs and depreciation ("EBITIDA"), cash operating margin, net average realized selling price per dmt sold, gross average realized selling price per dmt sold. When applicable, a quantitative reconciliation to the most directly comparable IFRS measures is provided in section 20 - Non-IFRS and Other Financial Measures of the Company's MDEA for the three-month period ended June 30, 2025 available on SEDAR+ at <a href="https://www.asscumau">www.asscumau</a> and the Company's website at <a href="https://www.asscumau">www.asscumau</a>

Mr. Vincent Blanchet, P., Eng., Engineer at Quebec iron Ore inc., the Company's subsidiary and operator of Bloom Lake, is a "qualified person" as defined by National Instrument 43-101 - Standards of Disclosure for Mineral Projects and has reviewed and approved, or has prepared, as applicable, the disclosure of the Scientific and technical information is a nanaecurate representation of the washing inches to deplete the disclosure of the Company's subsidiary and nasconfirment information is a nanaecurate representation of the washing inches the American Disclosure for Mineral Projects and has reviewed and approved, or has prepared, as applicable, the disclosure of the Scientific and technical information is an anaecurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and the scientific and technical information is an accurate representation of the washing inches the scientific and technical information is an accurate representation of the washing inches the scientific and the scie

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#### Reference to P62: Platts IODEX 62% Fe CFR China index; P65: Platts IODEX Fines 65% Fe CFR China index.

Green steel refers to steel that is produced using processes that significantly reduce or eliminate Green House Gases ("GHG") compared to traditional steelmaking, which typically reliason blast furnaces that use coal as both a fuel and a reductant. Accordingly, the steel industry typically classifies green steel as either optimizing traditional steelmaking, including improved supply chains using quality metallics such as Direct Reduced iron ("DRI") and Hot Briquetted Iron ("HBI"). Additionally, green steel refers to using alternative methods of steelmaking, including electric arc furnaces ("EAF"), which utilizes recycled scrap metal or DRI to minimize GHGemissions, and could potentially be adapted to use hydrogen as a main source of energy.

This Presentation has been authorized for release to the market by the CEO of Champion, David Cataford.

All amounts are in Canadian dollars unless otherwise stated.

Specific forward-looking statements are included in slides 1, 7, 8, 9, 11, 12, 16, 17, 19, 20 and 21.

## **CONFERENCE CALL PARTICIPANTS**



DAVID CATAFORD
Chief Executive Officer



ALEXANDRE BELLEAU
Chief Operating Officer



DONALD TREMBLAY
Chief Financial Officer



MICHAEL MARCOTTE Senior Vice-President Corporate Development and Capital Markets

## FY2026 FIRST QUARTER HIGHLIGHTS



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3,520,600 WMT CONCENTRATE PRODUCED

3,831,800 DMT CONCENTRATE SOLD

**78.2%** ORE RECOVERY



\$81.9/DMT SOLD

\$96.2/DMT SOLD



\$390.0M REVENUES

**\$57.8M** EBITDA<sup>1</sup>

\$23.8M NET INCOME

**\$0.05** EPS



\$176.1M CASH & CASH EQUIVALENTS

\$185.3M WORKING CAPITAL<sup>2</sup>

\$753.4M SHORT-TERM AND LONG-TERM DEBT

\$360.6M AVAILABLE LOANS<sup>3</sup>

ightarrow No significant workplace incidents in the period

ightarrow No major environmental issues reported since the recommissioning of Bloom Lake in 2018

## COMMUNITY, GOVERNANCE AND SUSTAINABILITY



- → Honoured with the *Distinction Award in Human Resources* at the Québec Mining Association's 2025 Convention and selected as a finalist for the Environment Award
- → Participated in *Public Safety Week* in Fermont, supporting safety planning initiatives in collaboration with the municipality and local stakeholders
- → Proactively conducted information sessions with local communities regarding upcoming work programs at Bloom Lake and other surrounding properties
- → Ongoing support for community, cultural and educational programs, including:
  - Cancer Fermont fundraiser event
  - Student visit program in the First Nations community, promoting understanding of the indigenous culture
  - Awarded scholarships to students in local communities





### OPERATIONAL AND SALES HIGHLIGHTS



- → Quarterly production of 3.5M wmt (3.4M dmt), impacted by increased processed ore hardness, lower head grade, reduced plant availability and scheduled annual power interruption by the service provider
- → Record quarterly sales of 3.8M dmt, despite scheduled third-party rail infrastructure maintenance

- → Iron ore concentrate stockpiled at Bloom Lake reduced by 440,000 wmt to 2.1M wmt as the Company continues to seek improvements from the rail operator to receive its contracted haulage services and ensure that Bloom Lake's production and inventories are hauled over future periods
- → Future destocking of iron ore inventories is expected to occur at different rates considering scheduled maintenance at the mine and on the railroads



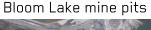


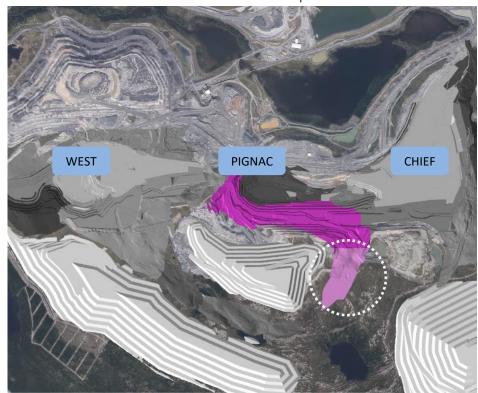


## MINING SEQUENCE IMPACT



- The Company recently encountered higher ore hardness and lower head grades, partly attributable to an extension of the Pignac pit being mined
- Mining of this extension is expected to eventually enable a shorter haul access to waste dumps
- This extension represents approximately 4% of Bloom Lake's estimated mineral reserves, but approximately 10% of the expected ore feed for FY26
- Ore mined from the area is expected to remain elevated in the first half of FY26, at approximately 12% of ore feed, and gradually decline thereafter
- Mine planning in the subsequent years is expected to be optimized through ore blending optimization strategies





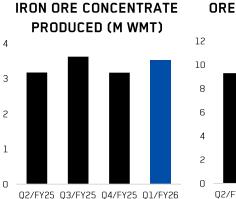
#### **OPERATIONS OVERVIEW**

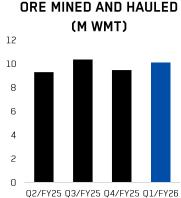


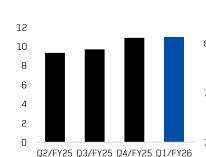
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- → Record combined ore and waste mined and hauled in the period, driven by strategic investments in additional mining equipment, and enhanced utilization and availability of the fleet
- → Increased processed ore hardness and lower head grade, resulted in temporary lower recovery rates and plant availability
- → The Company is implementing work programs to adjust operations and maintenance strategies, including ore blending and optimization of recovery circuits, to manage varying ore feed characteristics

FINANCIAL PERIODS	Q2/25	Q3/25	Q4/25	Q1/26	L
Iron ore concentrate produced (M wmt)	3.17	3.62	3.17	3.52	13
Iron ore concentrate sold (M dmt)	3.27	3.29	3.50	¦ 3.83 ¦	13
Waste mined and hauled (M wmt)	9.32	9.69	10.89	10.96	40
Ore mined and hauled (M wmt)	9.29	10.35	9.47	10.07	38
Strip ratio	1.00	0.94	1.15	1.09	1
Head grade Fe (%)	29.1	29.3	29.2	28.2	2
Fe recovery (%)	78.7	79.1	78.3	78.2	7
Product Fe (%)	66.3	66.3	66.5	66.3	6

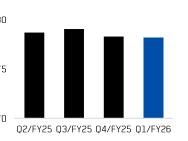






**WASTE MINED AND HAULED** 

(M WMT)



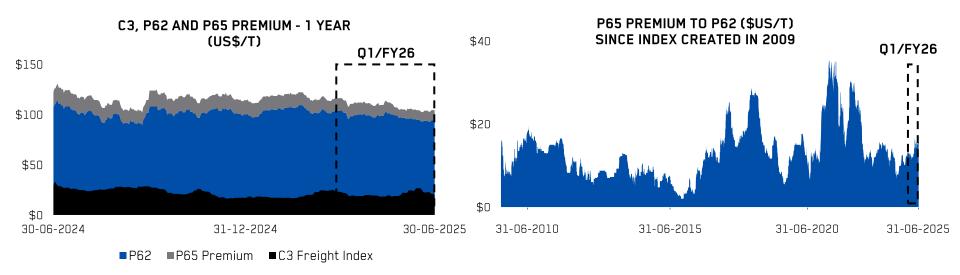
FE RECOVERY

(%)

#### INDUSTRY OVERVIEW



- → The P65 iron ore index averaged US\$108.4 during the period, a decline of 7.3% quarter-over-quarter, reflecting reduced global steel demand, particularly in China
- → The average quarterly P65 premium over the P62 index remains near recent lows and declined further quarter-over-quarter, as steelmakers globally are operating under compressed margins
- → The C3 freight index increased by 6.7% quarter-over-quarter, primarily attributable to higher iron ore shipments from Brazil in the period



Sources: Bloomberg data, Platts data

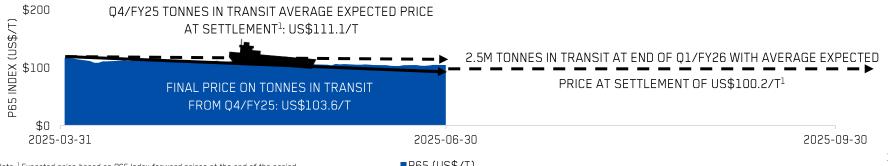
### PROVISIONAL PRICE ADJUSTMENT



- -> Realized an average price of US\$103.6/t during the guarter for the 2.7M tonnes subject to provisional pricing at the end of 04/FY25
- → Q1/FY26 negative provisional pricing adjustment of US\$20.1M, representing a negative impact of US\$5.2/dmt on the average realized price for tonnes sold in the period



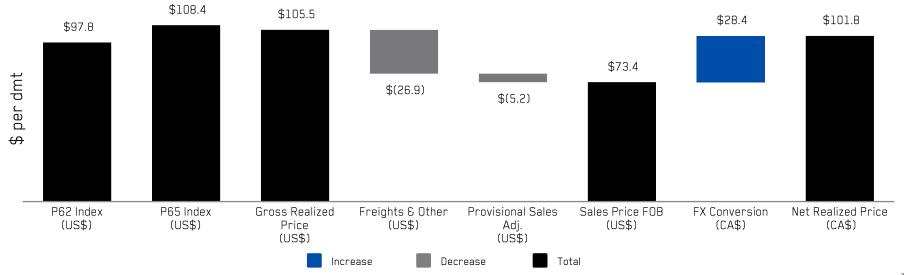
 $\rightarrow$  A gross forward provisional price of US\$100.2/t<sup>1</sup> was determined for the 2.5M tonnes subject to provisional price at the end of 01/FY26



### AVERAGE REALIZED SELLING PRICE



- → Q1/FY26 average gross realized price<sup>1</sup> of US\$105.5/t, lower than the P65 index average of US\$108.4/t during the period
- → Average gross realized price negatively impacted by the 2.5 Mt in transit as at June 30, 2025, which were evaluated using an average forward price that was considerably lower than the P65 average in the period
- → Average realized selling price was also negatively impacted by price discounts as the Company elected not to enter into longterm sales contracts in anticipation of the completion of the Direct Reduction Pellet Feed (DRPF) project
- → Freight<sup>2</sup> costs declined quarter-over-quarter to US\$26.9/t, despite a slightly higher C3 index price in the period

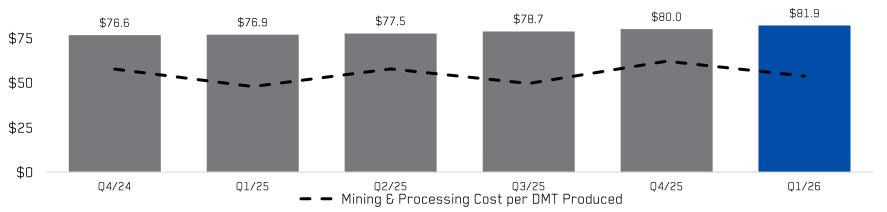


## **OPERATING COST METRICS**



- → Mining and processing costs¹ of \$53.7/dmt produced, an increase of 12% year-over-year, mainly driven by higher stripping activities, lower production of iron ore concentrate and increased maintenance activities, due to premature wear on crushers and grinding circuits attributable to an increase in the hardness of processed ore
- → Land transportation and port handling costs¹ of \$24.3/dmt sold, a decrease of 4% year-over-year, benefiting from higher sales volumes during the period, which contributed to amortization of fixed costs at the port facilities
- → Total cash cost is impacted quarter-over-quarter and year-over-year due to changes in the valuation of iron ore concentrate inventory. Accordingly, the quarterly total cash cost<sup>1</sup> of \$81.9/dmt sold was negatively impacted by the drawdown of higher cost inventory built in previous periods and increased by 7% year-over-year

#### TOTAL CASH COST<sup>1</sup> (\$/DMT)



#### FINANCIAL HIGHLIGHTS

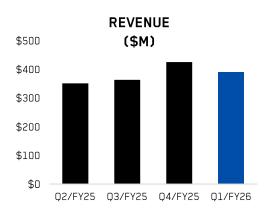


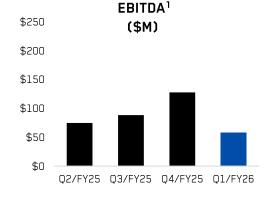
 $\rightarrow$  Quarterly revenues of \$390.0M, EBITDA<sup>1</sup> of \$57.8M and EPS of \$0.05

- → Financial results were positively impacted quarter-over-quarter by several factors, including an increase in iron ore sales volumes, but negatively impacted by lower average net realized price
- → Sustaining capital expenditures increased quarter-over-quarter primarily from higher seasonal tailings-related investments

OPERATING COST METRICS	Q2/25	Q3/25	Q4/25	Q1/26	LTM
Mining and processing costs (\$/dmt produced) <sup>1</sup>	57.7	49.6	62.0	53.7	55.5
Land transportation and port handling costs $(\$/dmt sold)^1$	26.7	26.2	23.9	24.3	25.2
Total cash cost (\$/dmt sold) <sup>1</sup>	77.5	78.7	80.0	81.9	79.6
All-in sustaining cost (\$/dmt sold) <sup>1</sup>	101.4	93.9	93.1	96.2	96.1
Cash operating margin (\$/dmt sold) <sup>1</sup>	6.1	16.6	28.6	5.6	14.1
Cash operating margin (%) <sup>1</sup>	5.7%	15.0%	23.5%	I 5.5% I	12.8%

FINANCIAL RESULTS (\$ MILLION)	Q2/25	Q3/25	Q4/25	Q1/26	LTM
Revenues	351.0	363.2	425.3	390.0	1529.5
EBITDA <sup>1</sup>	74.5	88.2	127.4	57.8	347.9
Net cash flow from (used in) operations	134.7	-6.4	144.4	81.1	353.8
Net income	19.8	1.7	39.1	23.8	84.5
Earnings per share (EPS) - basic	0.04	0.00	0.08	0.05	0.16



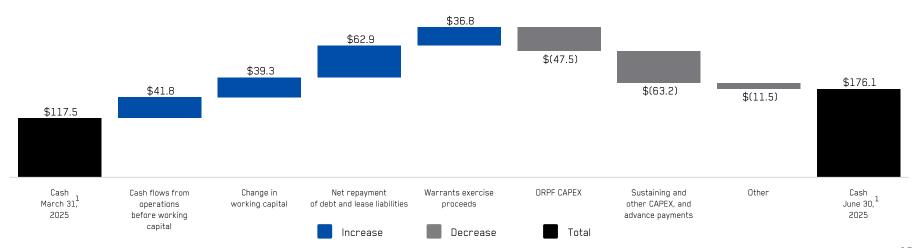


#### **CASH CHANGE DETAILS**



- → Cash¹ of \$176.1M, an increase of \$58.6M quarter-over-quarter, despite significant ongoing investments to advance the DRPF project, benefiting from destocking of some iron ore inventories and proceeds from the exercise of 15 million warrants by Caisse de Dépôt et placement du Québec
- → Sustaining capital expenditures decreased from \$42.2M to \$33.2M quarter-over-quarter, primarily due to higher seasonal "tailings-related" work
- → Other capital expenditures totalled \$15.7M, significantly lower than recent quarters, even though they were impacted by capitalized borrowing costs for the DRPF project

#### CASH CHANGE FROM MARCH 31, 2025 TO JUNE 30, 2025 (\$M)



## BALANCE SHEET AND LIQUIDITY POSITION AS AT JUNE 30, 2025



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#### **BALANCE SHEET**



\$176.1M Cash and cash equivalents \$185.3M Working capital<sup>1</sup>



\$753.4M Short-term & Long-term debt

### LIQUIDITY POSITION

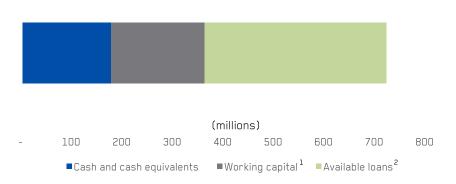


Debt net of cash \$392.0M (including working capital)



\$360.6M Available loans<sup>2</sup>

→ Total cash and cash equivalents, working capital<sup>1</sup> and available loans<sup>2</sup> of \$721.9M, as at June 30, 2025



→ The Company expects its liquidity position to gradually benefit from the sales of the 2.1M wmt of iron ore concentrate stockpiled at Bloom Lake



## POST QUARTER END: SUCCESSFUL SENIOR NOTES OFFERING



- → On June 25, 2025, Champion announced an offering of US\$450M Senior Unsecured Notes due 2032 (the "Notes")
- → Due to robust investor demand, Champion upsized the offering to US\$500M on June 26, 2025, and confirmed that the Notes would accrue at a rate of 7.875%, payable semi-annually
- → On July 2, 2025, the Notes were issued and proceeds were then used to repay the previous Term Loan of US\$230M and US\$105M outstanding balance from the Revolving Facility



- → The Notes offering had minimal impact on the Company's net debt, significantly extended debt maturities, and accrues interest at a competitive rate compared to the previously held credit facilities
- → The transaction further strengthened the Company's available liquidity¹ and working capital, which totalled \$721.9M as at June 30, 2025, and is expected to support general corporate purposes

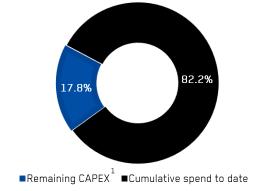


#### DRPF PROJECT UPDATE



- → DRPF project, upgrading half of Bloom Lake's nameplate capacity from 66.2% Fe up to 69% Fe, is progressing as scheduled with commissioning planned to start in December 2025 and commercial shipments of DR quality iron ore expected in the first half of calendar 2026, gradually increasing thereafter
- → Quarterly and cumulative investments totalled \$47.5M and \$387.0M, respectively, out of an estimated total capital expenditure of \$470.7M as detailed in the project study¹
- → Structural construction is largely complete, with mechanical piping and electrical work progressing in accordance with the project schedule
- → Continued active discussions with prospective customers to eventually supply DR quality iron ore, including pricing premiums to the Company's existing high-purity iron ore concentrate

DRPF PROJECT INVESTMENTS COMPARED TO THE STUDY TOTAL EXPECTED CAPEX<sup>1</sup>



Interior structural work



Structural work - North



Vertimills



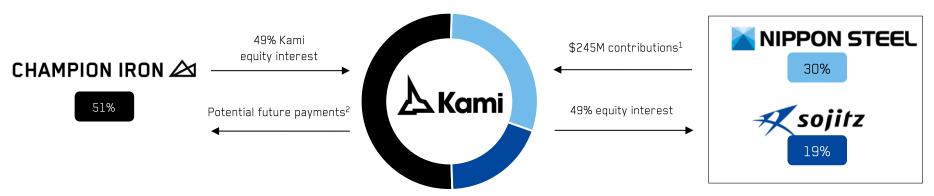
Interior work - South



#### KAMI MILESTONES



- → On July 21, 2025, Champion announced entering into a definitive framework agreement with Nippon Steel Corporation ("Nippon") and Sojitz Corporation ("Sojitz"), to implement the previously announced binding agreement in relation to a partnership for the evaluation and potential development of the Kami project
- → This milestone establishes a structure for Nippon and Sojitz to initially contribute \$245M, for an aggregate 49% interest in Kami, and to contribute on a pro-rata basis for future expenses to advance the project towards a potential final investment decision
- → Closing of the transaction is expected to occur in two steps, including an initial contribution of \$68.6M expected in calendar year H2/2025 and \$176.4M within several months of the completion of the definitive feasibility study, which is expected to be completed by the end of calendar 2026
- → The Company is now focused on identifying opportunities to enhance Kami's economics identified in the pre-feasibility study published in March 2024, including potential government collaboration, as Champion remains committed to a disciplined capital allocation strategy



## CHAMPION IRON 🖎

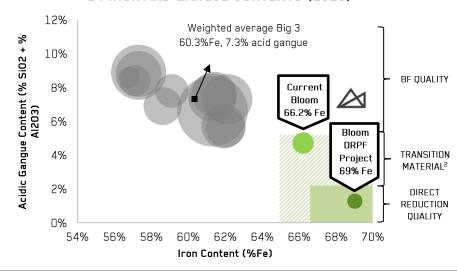
## DETERIORATING AUSTRALIAN IRON ORE QUALITY

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WHILE THE STEEL INDUSTRY REQUIRES INCREASINGLY HIGHER PURITY IRON ORE TO DECARBONIZE, QUALITY HAS DECLINED FOR AUSTRALIA'S MAJOR IRON ORE PRODUCERS

- → In June 2025, Platts and Fastmarkets introduced a new 61% Fe index, replacing the existing 62% Fe index, reflecting the deterioration of iron content and quality from major Australian iron ore fines producers
- → In addition to a reduced Fe content for the new indices, increased levels of contaminants were adjusted for several elements, including silica, alumina and phosphorus

# AUSTRALIA'S MAJOR IRON ORE PRODUCERS ASSETS QUALITY BY IRON AND GANGUE CONTENTS (2025)<sup>1</sup>



- → Australia's major iron ore producers' average contaminants increased by 12% over the last decade
- → In addition to the expected rising demand to service DRI/EAF steelmaking, high-purity iron ore is of rising importance to enable blending of lower quality iron ore for Blast Furnaces (BF) / Basic Oxygen Furnaces steelmaking



# **UPHOLDING VALUES FOR A SUSTAINABLE FUTURE**



**TRANSPARENCY** 



**RESPECT** 



**INGENUITY** 



**PRIDE** 

# **THANK YOU!**

# CHAMPION IRON 2





# Contact us for more information:

Michael Marcotte, Senior Vice-President - Corporate Development and Capital Markets info@championiron.com 514-316-4858