

30 July 2025

Donaco reports Q4 FY2025 results

Summary

- Donaco reported Group net revenue of A\$8.47m (March quarter: A\$10.03m) and EBITDA of A\$3.68m (March quarter: A\$4.10m).
- Star Vegas reported impacted net revenue of A\$4.31m (March quarter: A\$6.28m) and property-level EBITDA of A\$1.78m (March quarter: A\$3.48m), following a border dispute in the region.
- Aristo International Hotel delivered improved revenue of A\$4.16m (March quarter: A\$3.75m) and property-level EBITDA of A\$2.52m (March quarter: A\$2.31m).
- The Company's cash position was A\$39.63m as at 30 June 2025.
- Dispatch of the Scheme Booklet¹ for the proposed scheme of arrangement under which On Nut Road Limited (ONR) will acquire 100% of the shares in Donaco that it does not already own.²
 - Scheme Meeting to be held on 4 August 2025 at 10.00 am (AEST) pursuant to the arrangements described in the Scheme Booklet, including the Notice of Scheme Meeting.
 - The Donaco Board continues to unanimously recommend shareholders vote in favour of the Scheme at the Scheme Meeting in the absence of a superior proposal and subject to the independent expert continuing to conclude the Scheme is in the best interests of Donaco shareholders.

Donaco International Limited (**Donaco** or the **Company**) provides the following update for the quarter ended 30 June 2025 (**June quarter**).

The Company reported net revenue of A\$8.47m, down from A\$10.03m in the prior quarter. EBITDA for the June quarter reduced to A\$3.68m (March quarter: A\$4.10m).

Donaco's Star Vegas operation (**Star Vegas**), situated in Cambodia near the Thai border, delivered a net revenue of A\$4.31m, down 31% on the prior quarter (March quarter: A\$6.28m) and property-level EBITDA of A\$1.78m (March quarter: A\$3.48m). Average daily visitation fell to 758 players (March quarter: 928 players).

As previously disclosed, the Company's performance was impacted by increased tensions along the border between Thailand and Cambodia during the quarter³. This included a border closure to nearly all travellers, which has directly affected visitation at Star Vegas.

Star Vegas' operations remain at reduced activity following border tensions, with its primary customers, who were travelling from Thailand before the border restrictions, unable to cross the border. Since the border

¹ ASX Announcement dated 1 July 2025 'Dispatch of Scheme Booklet'

² ASX Announcement dated 17 March 2025 'DNA enters Scheme Implementation Deed'

³ ASX Announcement dated 16 June 2025 'Impact of Thailand Border Restrictions on DSV Operations'

closure, the Star Vegas customer base has consisted of foreigners in Poipet, primarily expatriates and businesspeople from Indonesia, China, and Korea.

Aristo International Hotel (**Aristo**), located in Vietnam near the Chinese border, delivered an improved net revenue of A\$4.16m, an 11% increase on the prior quarter (March quarter: A\$3.75m). Average daily visitation rose slightly to 343 players (March quarter: 336 players). Aristo also recorded an increased property-level EBITDA of A\$2.52m (March quarter: A\$2.31m).

Donaco ended the quarter with a cash position of A\$39.63m, broadly stable versus the prior corresponding period (March quarter: A\$39.98m).

Payments to related parties of the entity and their associates totalled A\$212k, in the form of payments to Directors and their associates for salaries and contracted services.

On the result, Donaco's Non-Executive Chairman, Mr Porntat Amatavivadhana, commented:

"Donaco has seen a challenging operating environment in the June quarter, following changes in the legislative and political environment.

Aristo has continued to perform in line with previous quarters, with stable revenue growth and improved EBITDA. Visitation numbers also slightly improved over the quarter, following an increase in tourism to the region.

On the other hand, Star Vegas has had a challenging quarter, following a border dispute between Thailand and Cambodia, which has significantly impacted its operations. The border dispute has resulted in reduced activities at Star Vegas, with its primary customer base unable to cross the border from Thailand. As the border dispute is ongoing and subject to rapid change, the short-term outlook for tourism in the region remains uncertain. However, we will continue to closely monitor the situation.

Over the quarter, the Scheme Implementation Deed with On Nut Road Limited continued to progress, with the independent expert concluding that the Scheme is fair, reasonable, and in the best interests of shareholders, absent a superior proposal. The Board continues to unanimously recommend that Donaco shareholders vote in favour of the Scheme at the upcoming Scheme Meeting in the absence of a superior proposal and subject to an independent expert concluding (and continuing to conclude) that the Scheme is in the best interests of Donaco shareholders."

Corporate

On 17 March 2025, Donaco announced it had entered into a binding Scheme Implementation Deed (**SID**) with On Nut Road Limited (**ONR**) for ONR's proposed acquisition of 100% of the shares in Donaco that it does not already own via a Scheme of Arrangement (**Scheme**) for A\$0.045 cash per Donaco share (**Scheme Consideration**).

The Scheme Meeting, at which Donaco shareholders will consider and vote on the proposed Scheme, will be held at 10:00 am (AEST) on Monday, 4 August 2025, at Ashurst Australia, Level 8, 39 Martin Place, Sydney NSW 2000. Shareholders (or their appointed proxies, attorneys or corporate representatives) will be able to attend the Scheme Meeting in person.

Donaco shareholders may watch a live webcast of the Scheme Meeting online at <https://attendee.gotowebinar.com/register/451867840927035223>. However, Donaco Shareholders will not be able to participate in the Scheme Meeting, vote, ask questions, or make comments via the webcast.

The Donaco Board unanimously recommends that Donaco shareholders **vote in favour** of the Scheme at the Scheme Meeting, in the absence of a superior proposal and subject to the Independent Expert continuing to conclude that the Scheme is in the best interests of Donaco shareholders.

Outlook

The operating environment for Donaco remains mixed in the near term. Aristo continues to perform strongly, demonstrating stable revenue growth and improved visitation, with this trajectory expected to continue following a broader regional tourism recovery.

Star Vegas is currently experiencing operational challenges due to the border dispute between Thailand and Cambodia. As part of the dispute, the Thai government closed nearly all land crossings effective June 24, 2025.

As the political landscape continues to evolve, Donaco is currently unable to determine the short-term outlook on the impacts of the border dispute on the Star Vegas operation. Management will continue to implement strategic cost management initiatives, actively monitoring developments, and will provide further updates to shareholders as material changes occur.

Donaco also notes the withdrawal of the Thai Government's proposed Entertainment Complex Business Act following the cabinet reshuffle in late June 2025. While this development represents a positive regulatory outcome for Star Vegas's operational framework, the immediate benefit remains constrained by the ongoing border dispute. Management continues to closely monitor the regulatory environment.

Financial Performance

The following update compares the June quarter to the March quarter and the quarter ended June 2024. It is based on unaudited management accounts and quoted in Australian dollars.

The results for the June 2024 quarter have been updated as comparative figures following the audit for the financial year 2024 (**FY24**).

The DSV's gaming tax expense has been assessed by BDO, which found that :

- FY24 audit: BDO Cambodia commented that DSV's gaming tax should not be classified under corporate income tax.
- 1H FY25 review: BDO Australia commented that gaming tax should be disclosed as OPEX instead of a reduction in revenue.

DNA Star Vegas⁴

DNA Star Vegas	June Quarter 2025	March Quarter 2025	June Quarter 2024
Rolling Chip VIP Turnover	AUD 9.29m	AUD 7.88m	AUD 7.66m
Net Revenue	AUD 4.31m	AUD 6.28m	AUD 9.76m
Operating expenses	AUD 2.53m	AUD 2.80m	AUD 2.72m
Property level EBITDA	AUD 1.78m	AUD 3.48m	AUD 7.04m
Average daily visitation	758 players	928 players	1,019 players
VIP win rate	2.78%	-1.50%	10.82%

⁴ Currency Conversions: June Quarter 2025 1.5427AUD/USD; March Quarter 2025 1.5370AUD/USD; June Quarter 2024: 1.5253 AUD/USD.

Aristo International Hotel⁵

Aristo International Hotel	June Quarter 2025	March Quarter 2025	June Quarter 2024
Rolling Chip VIP Turnover	AUD 347.46m	AUD 264.13m	AUD 339.31m
Net Revenue	AUD 4.16m	AUD 3.75m	AUD 3.97m
Operating expenses	AUD 1.64m	AUD 1.43m	AUD 1.50m
Property level EBITDA	AUD 2.52m	AUD 2.31m	AUD 2.47m
Average daily visitation	343 players	336 players	291 players
VIP win rate	2.04%	2.30%	2.24%

Group Summary⁶

DNA Group	June Quarter 2025	March Quarter 2025	June Quarter 2024
Rolling Chip VIP Turnover	AUD 356.75m	AUD 272.01m	AUD 346.97m
Net Revenue	AUD 8.47m	AUD 10.03m	AUD 13.73m
Operating expenses	AUD 4.17m	AUD 4.23m	AUD 4.22m
Property level EBITDA	AUD 4.30m	AUD 5.80m	AUD 9.51m
Corporate Costs	AUD 0.62m	AUD 1.70m	AUD 0.78m
Group EBITDA	AUD 3.68m	AUD 4.10m	AUD 8.73m

[ENDS]

Authorised for release by the Board.

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⁵ Same currency conversions as note 4.

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

Donaco International Limited

ABN

28 007 424 777

Quarter ended ("current quarter")

30 June 2025

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (12 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	9,842	47,065
1.2 Payments for		
(a) research and development		
(b) product manufacturing and operating costs	(4,152)	(14,117)
(c) advertising and marketing	(128)	(602)
(d) leased assets	(129)	(388)
(e) staff costs	(2,560)	(9,584)
(f) administration and corporate costs	(1,742)	(5,471)
1.3 Dividends received (see note 3)		
1.4 Interest received	21	70
1.5 Interest and other costs of finance paid		
1.6 Income taxes paid	(450)	(468)
1.7 Government grants and tax incentives		
1.8 Other (provide details if material)		
1.9 Net cash from / (used in) operating activities	702	16,505
2. Cash flows from investing activities		
2.1 Payments to acquire or for:		
(a) entities		
(b) businesses		
(c) property, plant and equipment	(602)	(1,497)
(d) investments		
(e) intellectual property		
(f) other non-current assets		

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
2.2	Proceeds from disposal of:		
	(a) entities		
	(b) businesses		
	(c) property, plant and equipment		
	(d) investments		
	(e) intellectual property		
	(f) other non-current assets		
2.3	Cash flows from loans to other entities		
2.4	Dividends received (see note 3)		
2.5	Other (provide details if material)		
2.6	Net cash from / (used in) investing activities	(602)	(1,497)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)		
3.2	Proceeds from issue of convertible debt securities		
3.3	Proceeds from exercise of options		
3.4	Transaction costs related to issues of equity securities or convertible debt securities		
3.5	Proceeds from borrowings		
3.6	Repayment of borrowings		(5,708)
3.7	Transaction costs related to loans and borrowings		
3.8	Dividends paid		
3.9	Other (provide details if material)		
3.10	Net cash from / (used in) financing activities		(5,708)

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	39,982	29,300
4.2	Net cash from / (used in) operating activities (item 1.9 above)	703	16,504
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(602)	(1,497)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)		(5,708)
4.5	Effect of movement in exchange rates on cash held	(452)	1,032
4.6	Cash and cash equivalents at end of period	39,631	39,631

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	39,631	39,982
5.2	Call deposits		
5.3	Bank overdrafts		
5.4	Other (provide details)		
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	39,631	39,982

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	212
6.2	Aggregate amount of payments to related parties and their associates included in item 2	
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

7.	Financing facilities <i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>	Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
7.1	Loan facilities	19,542	10,449
7.2	Credit standby arrangements		
7.3	Other (please specify)		
7.4	Total financing facilities	19,542	10,449
7.5	Unused financing facilities available at quarter end		9,093
7.6	<p>Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.</p> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p>Lender 1 (unsecured loan) Name: Lee Bug Huy Interest rate: 6.00% Maturity term: 22 July 2027</p> <p>Lender 2 (unsecured loan) Name: Lee Bug Huy Interest rate: 6.00% Maturity term: 13 May 2026</p> </div>		

8.	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	703
8.2	Cash and cash equivalents at quarter end (item 4.6)	39,631
8.3	Unused finance facilities available at quarter end (item 7.5)	9,093
8.4	Total available funding (item 8.2 + item 8.3)	48,724
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	N/A
	<i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i>	
8.6	<p>If item 8.5 is less than 2 quarters, please provide answers to the following questions:</p> <p>8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?</p> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p>Answer: N/A</p> </div>	

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: N/A

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: N/A

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 30 July 2025

Authorised by: Board of Directors
(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.