

James Hardie Industries plc 1st Floor, Block A, One Park Place, Upper Hatch Street, Dublin 2, D02 FD79, Ireland

T: +353 (0) 1 411 6924 F: +353 (0) 1 479 1128

30 July 2025

The Manager Company Announcements Office Australian Securities Exchange Limited 20 Bridge Street SYDNEY NSW 2000

Dear Sir/Madam

Substantial Holding Notice

As required under ASX Listing Rule 3.17.3 please see attached copy of the substantial holding notice received by James Hardie on 29 July 2025.

Regards

Unite Rockett

Aoife Rockett Company Secretary

This announcement has been authorised for release by the Company Secretary, Ms Aoife Rockett.

James Hardie Industries plc is a limited liability company incorporated in Ireland with its registered office at 1st Floor, Block A, One Park Place, Upper Hatch Street, Dublin 2, D02 FD79, Ireland. **Directors:** Anne Lloyd (Chairperson, USA), Peter-John Davis (Aus), Howard Heckes (USA), Gary Hendrickson (USA), Persio Lisboa (USA), Renee Peterson (USA), John Pfeifer (USA), Rada Rodriguez (Sweden), Suzanne B. Rowland (USA), Jesse Singh (USA), Nigel Stein (UK). **Chief Executive Officer and Director:** Aaron Erter (USA) **Company number**: 485719 **ARBN:** 097 829 895

NOTICE OF NOTIFIABLE INTEREST IN RELEVANT SHARE CAPITAL OF JAMES HARDIE INDUSTRIES PUBLIC LIMITED COMPANY (THE "COMPANY") IN FULFILMENT OF AN OBLIGATION ARISING UNDER CHAPTER 4 OF PART 17 OF THE COMPANIES ACT 2014

James Hardie Industries Plc 1st Floor, Block A One Park Place Upper Hatch Street Dublin 2 D02 FD79 Ireland ATTN: Company Secretary BY EMAIL: investor.relations@jameshardie.com.au

29 July 2025

Greetings,

This notification relates to issued ordinary shares in the capital of the Company and is given in fulfillment of the obligations imposed by Sections 1048 to 1050 and otherwise by Chapter 4 of Part 17 of the Companies Act 2014.

The Vanguard Group, Inc. hereby notifies you that at the date of this notice it has a total notifiable interest in aggregate of 32,797,638 ordinary shares in the capital of the Company. The identity of the registered holders of shares to which this notification relates (so far as known to The Vanguard Group, Inc.) is set out in the attached schedule.

Each of the products managed by The Vanguard Group, Inc., (the "Funds") named in the attached schedule gives notice that, at the date of this notice, it has a total notifiable interest in the number of ordinary shares in the capital of the Company which is set out against its name. The identity of the registered holders of shares to which its notification relates (so far as known) is also set out against its name in the attached schedule.

The address of The Vanguard Group, Inc. is: P.O. Box 2600, V26, Valley Forge, PA 19482, USA

Yours faithfully,

By: Shawn Acker

SCHEDULE

Name and address of [Subsidiary]/[Fund]	Number of shares	Registered holder(s) of shares
Vanguard Australian Shares Index Fund		JPMorgan Chase Bank
P.O. Box 2600, V26, Valley Forge, PA, 19482,		
USA	9,656,521	
Vanguard Total International Stock Index Fund		JPMorgan Chase Bank
	8,169,329	
Vanguard Developed Markets Index Fund		State Street Bank and Trust Company
	5,122,261	
Vanguard Institutional Total International Stock		JPMorgan Chase Bank
Market Index Trust II	4,205,944	
Vanguard FTSE All-World ex-US Index Fund		Bank of New York Mellon
	1,218,135	
Vanguard Pacific ex-Japan Stock Index Fund		Brown Brothers Harriman Trustee
	930,166	Services (Ireland) Limited
Vanguard Pacific Stock Index Fund		Bank of New York Mellon
	679,751	
Vanguard Institutional Total International Stock		JPMorgan Chase Bank
Market Index Trust	648,527	
Vanguard Total World Stock Index Fund		State Street Bank and Trust Company
	384,875	
Vanguard FTSE Developed Asia Pacific ex Japan		Brown Brothers Harriman Trustee
UCITS ETF	312,683	Services (Ireland) Limited
Vanguard FTSE All-World UCITS ETF		Brown Brothers Harriman Trustee
	283,157	Services (Ireland) Limited
Vanguard FTSE Developed World ex-U.K. Equity		State Street Trustees Limited
Index Fund	191,439	
Vanguard Global Stock Index Fund		Brown Brothers Harriman Trustee
	170,237	Services (Ireland) Limited
Vanguard Developed Markets Index Trust		State Street Bank and Trust Company
	120,991	
Vanguard Russell 1000 Growth Index Fund		Bank of New York Mellon
	119,448	
Vanguard FTSE Developed All Cap ex North		State Street Trust Company Canada
America Index Fund	112,655	
Vanguard ESG International Stock ETF		JPMorgan Chase Bank
	105,870	
Vanguard FTSE Developed World UCITS ETF	~~~~~	Brown Brothers Harriman Trustee
	60,333	Services (Ireland) Limited
Vanguard ESG Developed World All Cap Equity	50.400	Brown Brothers Harriman Trustee
Index Fund	56,188	Services (Ireland) Limited
Vanguard FTSE Global All Cap Index Fund	44 740	State Street Trustees Limited
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Vanguard Russell 1000 Value Index Fund		Bank of New York Mellon
	27,257	

Vanguard Russell 1000 Growth Index Trust		JPMorgan Chase Bank
-	24,924	
Vanguard Selected Screened FTSE Developed		Brown Brothers Harriman Trustee
World II (B) Common Contractual Fund	24,011	Services (Ireland) Limited
Vanguard Russell 1000 Index Fund		Bank of New York Mellon
	22,904	
Vanguard Tax-Managed Capital Appreciation		JPMorgan Chase Bank
Fund	17,677	
Vanguard FTSE Developed World ex UK		Brown Brothers Harriman Trustee
Common Contractual Fund	11,791	Services (Ireland) Limited
Vanguard Russell 3000 Index Fund		State Street Bank and Trust Company
	11,475	
Vanguard ESG Screened Developed World All		State Street Trustees Limited
Cap Equity Index Fund (UK)	11,348	
Vanguard FTSE Developed World Common		Brown Brothers Harriman Trustee
Contractual Fund	10,956	Services (Ireland) Limited
Vanguard ESG Global All Cap UCITS ETF		Brown Brothers Harriman Trustee
	8,602	Services (Ireland) Limited
Vanguard ESG Developed Asia Pacific All Cap		Brown Brothers Harriman Trustee
UCITS ETF	8,147	Services (Ireland) Limited
Vanguard Selected Screened FTSE Developed		Brown Brothers Harriman Trustee
World II Common Contractual Fund	7,169	Services (Ireland) Limited
Vanguard Russell 1000 Value Index Trust		JPMorgan Chase Bank
	6,703	
Vanguard FTSE Developed Asia Pacific All Cap		State Street Trust Company Canada
Index ETF	5,722	
Vanguard Tax-Managed Balanced Fund		JPMorgan Chase Bank
	5,696	
TOTAL	32,797,638	